

TOWN OF SHELLBROOK

Summary

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Transfer from Reserves	350,444	410,743	164,627	597,000	1,615,000
Fees and Charges	3,270,396	3,566,369	4,375,748	4,694,700	4,576,611
Land Sales - Gain	30,483	-	1	-	-
Grants	676,720	664,213	721,773	747,620	783,530
Total Revenues	4,328,044	4,641,325	5,262,148	6,039,320	6,975,141
Expenses					
Wages and Benefits	1,500,533	1,606,974	1,648,583	1,838,030	1,794,139
Professional/Contractual	475,336	517,698	576,576	703,350	602,300
Utilities	320,703	355,289	317,662	348,130	323,920
Maintenance, Materials, &	859,843	873,032	876,759	1,193,110	1,113,951
Grants and Contributions	46,413	56,691	54,519	58,050	58,030
Amortization	565,454	565,516	-	-	-
Interest & Bank Charges	62,314	92,427	174,354	81,650	210,000
Other	11,255	12,010	14,282	18,300	17,500
Loan Repayment	-	-	314,639	390,000	498,000
Capital	1	0	262,915	687,500	1,630,700
Transfer to Reserves	370,138	509,151	552,218	721,200	726,600
Total Expenses	4,211,990	4,588,787	4,792,508	6,039,320	6,975,140
Surplus (Deficit) by Cost Ce	116,053	52,538	469,640	(0)	0

Approved on _____

Amund Otterson, Mayor

Sigourney O'Halligan, CAO

TOWN OF SHELLBROOK
General Government

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Reserves:					
490-100-190 Transfer from Reserves	28,775	-	-	-	-
Total Transfers from Reserves	28,775	-	-	-	-
Fees and Charges:					
410-110-100 General Municipal Levy	1,666,650	1,862,638	2,196,704	2,361,960	2,395,305
410-120-100 Property Tax Abatemen	(10,160)	(7,000)	(5,912)	(8,000)	(8,411)
410-130-100 Discount on Municipal	(77,336)	(88,838)	(100,511)	(88,800)	(100,000)
410-300-100 Trailer License Fees	-	-	500	-	-
410-400-210 Penalty on Mun Taxes	23,282	22,624	35,070	23,300	31,930
420-200-200 F&C - Sale of Supplies	18	135	32	150	150
420-300-100 F&C - Rentals & Mobile	5,220	5,100	4,600	5,750	5,100
420-710-110 F&C - SAMA Fees	100	140	450	250	100
420-800-100 F&C - Tax Certificate	1,452	1,923	1,774	2,000	2,000
420-800-200 F&C - General Office Se	375	580	78	250	250
420-800-230 F&C - Notarize Docume	164	330	212	350	350
420-800-240 F&C - Administration Fr	4,176	9,289	6,556	4,300	5,000
420-850-100 F&C - Signing Corridor	1,750	1,750	1,750	1,750	1,750
470-100-100 Interest Revenue	88,876	36,908	79,366	50,000	20,000
480-170-100 F&C - Housing Authorit	-	-	-	-	-
Total Fees and Charges	1,704,567	1,845,579	2,220,669	2,353,260	2,353,524
Grants - Conditional:					
450-110-100 Unconditional - Revenu	366,845	419,881	447,146	447,150	470,000
450-140-100 Unconditional - Sask Er	48,874	40,054	41,081	49,000	50,000
450-140-110 Unconditional - SaskPo	101,645	101,463	101,569	101,640	105,600
450-200-070 Conditional - Federal -	97,326	46,446	94,073	97,300	94,100
450-240-100 Conditional - Federal -	-	2,331	-	2,025	-
450-340-100 Conditional - Prov - Tra	867	2,523	2,024	2,520	2,500
Total Grants - Conditional	615,556	612,698	685,894	699,635	722,200
Total Revenues	2,348,899	2,458,277	2,906,562	3,052,895	3,075,724
Expenses					
Wages and Benefits:					
510-110-230 GG - Office Wages	249,230	273,886	240,162	304,480	278,000
510-130-231 GG - Benefits	41,219	43,755	55,476	73,080	69,500
Total Wages and Benefits	290,449	317,641	295,637	377,560	347,500
Professional/Contractual Services:					
510-200-110 GG - Cont. - Legal	1,924	1,900	11,018	15,000	15,000
510-200-130 GG - Cont. - Audit/Accc	11,925	13,703	34,781	15,000	48,000
510-200-150 GG - Cont. - Assessmen	22,011	22,162	27,140	23,000	23,000
510-200-160 GG - Cont. - Asset Man:	24,930	22,521	24,864	33,500	26,000
510-220-100 GG - Cont. - Office Care	4,786	4,475	4,136	5,500	5,500
510-500-120 GG - Doctor Recruitme	15,100	15,100	15,100	15,100	15,100
560-200-110 P&D - Cont. - Other Ser	800	800	1,599	49,800	10,000
Total Professional/Contractual S	81,476	80,661	118,638	156,900	142,600
Utilities:					
510-300-110 GG - Utility - Heat - Offi	5,003	3,035	4,755	5,800	5,800
510-300-120 GG - Utility - Power - O	3,191	5,504	11,708	3,400	3,600
510-300-130 GG - Utility - Water - Oi	1,997	2,309	3,309	2,200	2,200

TOWN OF SHELLBROOK
General Government

510-300-140	GG - Utility - Telephone	9,787	9,622	12,483	10,000	10,000
560-300-120	P&D - Utility - Power	279	307	274	6,500	500
Total Utilities		20,257	20,776	32,529	27,900	22,100

Maintenance, Materials and Supplies:

510-200-170	GG - Cont. - Advertising	4,876	4,681	5,031	6,500	6,500
510-210-170	GG - Admin. - Training	6,802	20,987	11,148	20,000	10,000
510-230-100	GG - Cont. - Insurance -	17,018	7,520	8,689	13,460	15,000
510-240-100	GG - Cont. - Membersh	35,578	54,723	78,795	65,000	77,500
510-260-150	GG - Cont. - Elections	-	1,624	-	1,000	1,000
510-270-100	GG - Cont. - Maintenan	3,690	6,584	14,336	15,000	15,000
510-400-110	GG - Maint. - Postage	4,602	2,369	389	4,000	4,000
510-410-140	GG - Maint. - Office Sup	549	3,873	350	5,500	5,000
510-410-160	GG - Maint. - Discretior	2,372	3,065	2,955	5,000	5,000
510-420-100	GG - Maint. - Janitor Su	174	896	1,134	1,000	1,000
510-490-100	GG - Maint. - Office Equ	19,554	15,615	9,150	20,000	10,000
560-210-200	P&D - Advertising & Pr	-	-	-	-	-
Total Maintenance, Materials, ar		95,216	121,937	131,976	156,460	150,000

Grants and Contributions:

510-500-110	GG - Grants - Prov - Tra	867	2,523	2,024	2,520	2,500
Total Grants and Contributions		867	2,523	2,024	2,520	2,500

Amortization:

510-700-590	GG - Amortization Exp	28,112	33,810	-	-	-
Total Amortization		28,112	33,810	-	-	-

Interest & Loan Repayments:

510-290-100	GG - Cont. - Bank Charg	4,056	4,851	5,334	5,000	5,000
Total Interest & Loan Repayments		4,056	4,851	5,334	5,000	5,000

Other:

510-210-175	GG - Travel & Related E	1,387	408	1,204	2,000	1000
510-210-180	GG - Admin Fees Paid C	-	-	743	-	500
550-540-100	H&W - Housing Author	2,083	-	-	2,500	1200
Total Other		3,470	408	1,947	4,500	2,700

Capital Purchases

510-600-110	GG - Purchase of Cap A	-	-	-	-	-
510-600-120	GG - Purchase of Cap A	-	-	17,466	278,000	-
510-600-140	GG - Purchase of Cap A	(0)	(0)	3,489	4,000	18,000
Total Capital Purchases		(0)	(0)	20,955	282,000	18,000

Reserves

590-110-100	Transfer to Reserves - C	20,226	1,935	-	-	-
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Total Expenses	544,129	584,541	609,040	1,012,840	690,400
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Surplus (Deficit) by Cost Centre	1,804,770	1,873,736	2,297,522	2,040,055	2,385,324
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TOWN OF SHELLBROOK

Council

	2023	2024	2025	2025	2026
	YTD	YTD	YTD	Budget	Budget
Revenues					
480-150-105 GG Fundraising & Special Even	-	1,775	-	-	-
Total Revenues	-	1,775	-	-	-
Expenses					
Wages and Benefits:					
510-110-110 GG - Council - Indemnity	28,129	29,240	30,315	29,000	29,000
510-120-110 GG - Council - Benefits - CPP	741	766	1,006	800	800
510-120-115 GG - Council - Benefits - Group	3,430	3,799	5,431	5,500	4,000
Total Wages and Benefits	32,300	33,805	36,751	35,300	33,800
Maintenance, Materials, and Supplies:					
510-210-160 GG - Council Discretionary Fun	4,517	5,838	6,456	7,500	7,500
510-210-155 GG - Council Training	34	6,929	717	5,000	5,000
510-240-110 GG - Council Memberships & S	1,057	1,636	3,929	3,000	3,000
Total Maintenance, Materials, and Supplies	5,608	14,402	11,103	15,500	15,500
Other:					
510-210-110 GG - Council Travel & Meals	1,685	2,194	4,413	2,500	2,500
510-210-140 GG - Council - Conferences/Tr	1,696	1,507	70	3,000	3,000
510-210-150 GG - Council - Cnvntn/Travel/M	1,684	2,667	3,487	4,500	5,500
510-900-110 GG - Other - Special Events - C	-	1,507	-	-	-
Total Other	5,065	7,875	7,969	10,000	11,000
Total Expenses	42,973	56,081	55,823	60,800	60,300
Surplus (Deficit) by Cost Centre	(42,973)	(54,307)	(55,823)	(60,800)	(60,300)

TOWN OF SHELLBROOK

Fire Department

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Reserves					
490-100-105 Transfer from Reserves - Fire	-	-	(40,000)	40,000	-
Total Transfers from Reserves	-	-	(40,000)	40,000	-
Fees and Charges:					
420-400-300 F&C - Fire Fees	850	2,800	-	-	-
420-400-305 F&C - Fire Fees recovered by RM	37,347	26,800	11,808	-	-
480-150-190 F&C - Donations - Fire Dept	48,804	2,369	-	-	-
Total Fees and Charges	87,001	31,970	11,808	-	-
Total Revenues	87,001	31,970	(28,192)	43,170	-
Expenses					
Wages and Benefits:					
525-110-120 PS - Fire - Salaries	18,170	17,855	-	-	-
525-120-114 PS - Fire - Benefits - WCB	69	98	110	-	-
525-120-115 PS - Fire - Benefits - Group	704	704	-	-	-
Total Wages and Benefits	18,943	18,657	110	-	-
Professional/Contractual Services:					
525-210-110 PS - Fire - Contracted & EMO Expens	849	979	9,045	-	-
Total Professional/Contractual Services	849	979	9,045	-	-
Utilities:					
525-300-140 PS - Fire - Utility - Telephone	784	2,372	1,404	-	-
Total Utilities	784	2,372	1,404	-	-
Maintenance, Materials, and Supplies:					
525-210-170 PS - Fire - Training	450	-	-	-	-
525-230-100 PS - Fire - Insurance	437	483	1,257	-	-
525-240-100 PS - Fire - Memberships/Subscription	10,071	439	175	-	-
525-430-100 PS - Fire Vehi/Equip. Repair/Parts/Tc	4,574	4,244	2,627	-	-
525-430-110 PS - Fire - Oil & Gas	1,928	1,361	383	-	-
525-440-100 PS - Fire - Small Tools/Equipment	651	797	2,268	-	-
525-450-100 PS - Fire - Material & Supplies	1,675	9,452	3,721	-	-
Total Maintenance, Materials, and Supplies	19,786	16,776	10,431	-	-
Amortization:					
525-600-590 PS - Fire - Amortization Expense	19,027	21,821	-	-	-
Total Amortization	19,027	21,821	-	-	-
Other:					
525-220-100 PS - Fire - Travel, Meals & Subsistenc	-	-	-	-	-
Total Other	-	-	-	-	-
525-600-140 PS - Fire - Pur of Cap Assets - Equip	-	-	40,000	40,000	-
590-110-110 Transfer to Reserves - Fire/EMO	-	-	-	-	-
SubTotal	-	-	40,000	40,000	-
Total Expenses	59,389	60,605	60,990	40,000	-
Surplus (Deficit) by Cost Centre	27,612	(28,635)	(89,182)	3,170	-

TOWN OF SHELLBROOK
Building Development

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Fees and Charges:					
420-710-100 F&C - Building Permit Fee	15,525	6,312	6,520	15,000	10,000
420-710-105 F&C - Development &/or Discret	525	1,340	2,700	2,000	2,000
Total Fees and Charges	16,050	7,652	9,220	17,000	12,000
Total Revenues	16,050	7,652	9,220	17,000	12,000
Expenses					
Professional/Contractual Services:					
520-210-110 PS - Building Inspections	4,100	10,986	8,229	15,000	10,000
Total Professional/Contractual Services	4,100	10,986	8,229	15,000	10,000
Total Expenses	4,100	10,986	8,229	15,000	10,000
Surplus (Deficit) by Cost Centre	11,950	(3,334)	991	2,000	2,000

TOWN OF SHELLBROOK

Protective Services

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Reserves:					
490-100-195 Transfer from Reserves - PS	-	-	-	-	-
Total Transfers from Reserves	-	-	-	-	-
Revenues					
Fees and Charges:					
420-400-100 F&C - Criminal Record Check Fe	-	-	-	-	-
420-400-110 F&C - Policing Fees - Fines	8,940	9,860	8,586	10,000	10,000
420-400-115 F&C - Policing Fines - CSO	-	3,061	9,997	-	40,000
420-400-710 F&C - CSO Fees Recoverable	-	15,471	115,861	147,500	130,000
420-400-700 F&C - Bylaw Enforcement Fees	4,257	4,711	32,532	20,000	40,000
420-700-200 F&C - Licenses - Business	5,000	8,222	4,568	5,000	5,000
420-700-205 F&C - Licenses - Intermunicipal I	250	-	-	500	500
420-700-210 F&C - Licenses - Pets	1,945	1,465	1,278	1,500	1,500
Total Fees and Charges	20,391	42,790	172,821	184,500	227,000
Grants - Conditional:					
450-400-100 Unconditional - SGI Grant	1,750	-	-	-	-
	1,750	-	-	-	-
Total Revenues	22,141	42,790	172,821	184,500	227,000
Expenses					
Wages and Benefits:					
520-110-115 PS - Salaries	70,508	78,727	139,153	160,000	144,200
520-120-115 PS - Benefits	12,743	18,456	30,500	38,400	34,608
520-110-110 PS - Bylaw Enforcement - Salarie	-	-	-	-	-
520-120-110 PS - Bylaw Enforcement - Benef	-	-	-	-	-
Total Wages and Benefits	83,251.42	97,183.06	169,652.60	198,400.00	178,808.00
Professional/Contractual Services:					
520-450-100 PS - Police - Other	140,343	144,394	147,845	152,200	150,000
520-210-120 PS - Bylaw Related Legal Service	-	-	-	-	-
520-210-125 PS - Bylaw Enforcement - Recov	106	1,883	29,688	2,000	2,000
520-200-110 PS - Cont. Legal	-	300	3,317	5,000	10,000
Total Professional/Contractual Services	140,449	146,576	180,849	159,200	162,000
Utilities:					
520-300-140 PS - Utility - Telephone	1,262	1,356	1,324	-	2,500
Total Utilities	1,262	1,356	1,324	-	2,500
Maintenance, Materials, and Supplies:					
520-230-100 PS - Cont. Insurance & Bond	-	-	-	-	-
520-230-110 PS - Cont. Insurance - Vehicle &	-	1,427	3,175	1,500	3,500
520-240-100 PS - Maint. - Memberships & Su	20,723	5,656	7,072	20,000	6,000
520-290-100 PS - Maint. - Vehicle Repairs	354	227	4,170	2,000	5,000
520-400-110 PS - Maint - Postage	-	-	2,500	2,500	2,500
520-410-140 PS - Maint. Office Supplies	2,500	518	3,125	2,500	2,500
520-420-100 PS - Materials & Supplies	10,301	2,168	11,298	5,000	20,000
520-420-170 PS - Training	8,323	219	445	10,000	10,000
520-425-110 PS - Main. - Oil & Gas	3,144	4,019	10,001	25,000	12,000
520-490-100 PS - Maint. Equipment R&M	75	440	1,796	2,000	3,000
Total Maintenance, Materials, and Suppli	45,419.39	14,673.71	43,581.80	70,500.00	64,500.00

TOWN OF SHELLBROOK

Protective Services

Amortization:

520-700-590 PS - Amortization Expense	7,188	7,240	-	-	-
Total Amortization	7,188	7,240	-	-	-

Capital Purchases

520-600-120 PS - Purchase of Capital Assets -	-	-	9,000	16,500	205,000
Total Capital Purchases	-	-	9,000	16,500	205,000

Reserves

590-110-115 Transfer to Reserves - PS	5,000	-	-	10,000	10,000
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Total Expenses	282,570	267,029	404,407	454,600	622,808
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Surplus (Deficit) by Cost Centre	(260,429)	(224,240)	(231,586)	(270,100)	(395,808)
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TOWN OF SHELLBROOK
Recreation Summary

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Transfer from Reserves	(18,344)	75,000	6,565	154,000	179,000
Fees and Charges	436,923	507,796	499,544	537,320	494,280
Grants	27,934	47,606	35,879	45,960	58,830
Total Revenues	446,513	630,402	541,988	737,280	732,110
Expenses					
Wages and Benefits	412,497	412,111	389,356	436,600	472,575
Professional/Contractual Servi	18,223	9,510	25,440	39,250	49,200
Utilities	127,168	148,082	109,025	134,270	117,770
Maintenance, Materials, and S	324,941	277,990	251,727	306,240	301,850
Grants and Contributions	45,546	54,168	52,495	55,530	55,530
Amortization	68,148	39,809	-	-	-
Interest & Bank Charges	1,261	1,442	2,188	1,650	1,500
Other	2,720	3,703	4,319	2,500	2,500
Capital	-	-	-	144,000	200,200
Transfer to Reserves	42,760	84,439	25,767	30,000	35,000
Total Expenses	1,043,264	1,031,254	860,316	1,150,040	1,236,125
Surplus (Deficit) by Cost Centre	(596,750)	(400,852)	(318,328)	(412,760)	(504,015)

2024 Budget

25% Based on Taxes
13% Based on fees & charges

2025 Budget

21% Based on Taxes
11% Based on fees & charges

TOWN OF SHELLBROOK
Recreation Administration

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Reserves:					
490-100-145 Transfer from Reserves - Rec D	-	-	-	-	-
Total Transfers from Reserves	-	-	-	-	-
Grants - Local:					
450-115-100 Unconditional Local Grants - Local	13,559	16,534	16,534	16,530	16,530
Total Grants - Local	13,559	16,534	16,534	16,530	16,530
Grants - Conditional:					
450-230-100 Conditional - Federal - Student	-	-	-	-	-
Total Grants - Conditional	-	-	-	-	-
Total Grants	13,559	16,534	16,534	16,530	16,530
Total Revenues	13,559	16,534	16,534	17,220	16,530
Expenses					
Wages and Benefits:					
570-110-110 R&C - Wages	81,537	-	-	-	30,000
570-120-110 R&C - Benefits	8,684	-	-	-	-
Total Wages and Benefits	90,222	-	-	-	30,000
Utilities:					
570-260-100 R&C - Cont. - Phone - Rec	2,422	-	(0)	-	2,500
Total Utilities	2,422	-	(0)	-	2,500
Maintenance, Materials, and Supplies:					
570-200-110 R&C - Cont. - Advertising	192	-	302	1,500	1,500
570-240-100 R&C - Cont. - Memberships/Su	8,637	6,774	5,144	6,000	6,000
570-250-100 R&C - Cont. - Conference Fees/	1,755	844	675	2,000	2,000
570-410-100 R&C - Office Supplies	3,500	3,500	1,077	3,500	3,500
570-410-160 R&C - Discretionary Fund	2,467	1,364	1,831	3,000	2,000
570-420-190 R&C - Program Supplies - Rec D	-	-	-	-	-
570-900-110 R&C - Other	-	-	-	-	-
Total Maintenance, Materials, and Supplies	16,551	12,482	9,028	16,000	15,000
Grants and Contributions:					
570-500-110 R&C - Grants and Contributions	14,067	15,963	14,050	16,530	16,530
Total Grants and Contributions	14,067	15,963	14,050	16,530	16,530
Amortization:					
570-600-585 R&C - Amortization Expense - F	36,281	-	-	-	-
Total Amortization	36,281	-	-	-	-
Other:					
570-220-100 R&C - Cont. - Travel, Meal & Su	2,720	3,703	4,319	2,500	2,500
Total Other	2,720	3,703	4,319	2,500	2,500
570-110-205 Transfer to Reserves - Rec	533	-	-	5,000	5,000
Total Expenses	162,796	32,148	27,397	40,030	71,530
Surplus (Deficit) by Cost Centre	(149,237)	(15,614)	(10,863)	(22,810)	(55,000)

TOWN OF SHELLBROOK
Richardson Pioneer Recreation Centre

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
490-100-110 Transfer from Reserves - Re	(25,344)	-	-	134,000	134,000
Total Transfers from Reserves	(25,344)	-	-	134,000	134,000
Fees & Charges					
420-200-500 F&C - Sale of Supplies & Equ	1,250	-	-	-	-
420-500-100 F&C - Rec Centre Fees - Rini	997	-	-	-	-
420-500-400 F&C - Rec Centre Fees - Can	5,525	4,050	4,200	9,000	9,000
420-520-100 F&C - Rec Program Fees - Sl	132,278	118,171	119,982	154,220	133,900
420-520-105 F&C - Rec Program Fees - O	440	-	-	-	-
420-520-200 F&C - Rec Program Fees - Ci	37,990	34,460	35,193	44,310	36,050
420-520-290 F&C - Rec Program - Sign A	40,427	41,818	28,150	41,800	42,230
420-520-700 F&C - Rec Program Fees - Lc	86,531	95,617	72,788	86,500	90,000
420-520-800 F&C - Rec Program Fees - Ci	-	-	-	-	-
420-520-900 F&C - Rec Fees - Membersh	3,775	4,580	8,425	4,500	5,000
480-150-140 F&C - Donations - Rink	12,598	340	22,167	-	-
480-170-105 F&C - Fundraising & Misc - I	1,115	1,073	708	-	-
	322,926	300,109	291,612	340,330	316,180
Grants - Local:					
480-100-100 Sask Lotteries	5,000	400	-	-	-
480-115-125 Unconditional - Grants - Rin	-	-	5,000	5,000	10,000
Total Grants - Local	5,000	400	-	5,000	10,000
Total Revenue	5,000	300,509	291,612	479,330	460,180
Expenses					
Wages and Benefits:					
570-110-120 R&C - Salaries - Recreation	115,555	123,212	114,507	136,000	136,000
570-120-120 R&C - Benefits - Recreation	-	-	-	-	-
570-120-121 R&C - Benefits - Rec Centre	43,332	28,641	28,586	32,640	32,700
570-120-122 R&C - Benefits - Rec Centre	-	-	-	-	-
570-120-123 R&C - Benefits - Rec Centre	-	-	-	-	-
570-120-234 R&C - Benefits - Rec Centre	(1,902)	-	-	-	-
570-120-235 R&C - Benefits - Rec Centre	1,902	-	-	-	-
Total Wages and Benefits	158,887	151,853	143,093	168,640	168,700
Utilities:					
570-300-110 R&C - Utility - Heat - Rec Ce	26,653	19,674	17,547	27,000	20,000
570-310-110 R&C - Utility - Power - Rec C	53,403	50,578	41,488	54,000	45,000
570-320-110 R&C - Utility - Water - Rec C	2,495	28,316	3,620	10,000	5,000
570-330-110 R&C - Utility - Telephone - F	3,866	5,231	4,537	5,300	5,300
570-340-120 R&C - Utility - Satellite TV R	1,267	1,449	680	1,500	700
Total Utilities	87,684	105,249	67,873	97,800	76,000
Professional/Contractual Services:					
570-210-100 R&C - Cont. - Audit/Account	-	-	-	-	-
570-270-130 R&C - Cont. - Contracted M	2,724	1,210	19,065	5,000	5,000
570-340-110 R&C - Utility - Garbage/Rec	1,472	2,454	1,445	2,200	2,200
570-900-125 R&C - Other Contractual Se	-	-	-	-	-
Total Professional/Contractual Servic	4,196	3,664	20,511	7,200	7,200
Maintenance, Materials, and Supplies					
570-230-100 R&C - Cont. - Insurance - Ri	21,891	21,831	19,246	19,250	21,000

TOWN OF SHELLBROOK
Richardson Pioneer Recreation Centre

570-240-110	R&C - Cont Memberships/S	769	414	2,829	1,000	1,000
570-250-110	R&C - Cont. - Conf. Fees/Tr	2,509	2,202	195	3,000	3,000
570-400-110	R&C - Postage - Rec Centre	3,000	3,083	3,667	4,000	-
570-420-110	R&C - Office Supplies - Rec	3,000	4,000	3,576	4,000	4,000
570-420-120	R&C - Supplies - Alcohol/Mi	32,604	41,024	31,105	30,000	35,000
570-420-125	R&C - Supplies (includes fue	3,085	5,831	2,892	10,000	5,000
570-420-135	R&C - Supplies - Canteen Ex	-	-	-	-	-
570-420-137	R&C - Over/Short	(33)	2	-	-	-
570-420-155	R&C - Supplies - Rink - Signs	2,520	265	-	2,000	2,000
570-420-160	R&C - Supplies - Field of Dre	29,719	-	-	-	-
570-430-110	R&C - Bldg Maint/Supply - F	53,981	34,577	45,239	50,000	50,000
570-430-190	R&C - Small Tools & Equipm	3,251	5,469	4,723	6,500	6,500
Total Maintenance, Materials & Supp		156,297	118,698	113,472	129,750	127,500
Grants and Contributions:						
570-500-125	R&C - Grants & Contribution	-	-	-	-	-
Total Grants and Contributions		-	-	-	-	-
Amortization:						
570-700-105	R&C - Amortization Expense	31,867	36,281	-	-	-
Total Amortization		31,867	36,281	-	-	-
Interest & Loan Repayments:						
570-700-110	R&C - Interest & Bank Char	748	977	877	800	800
Total Interest & Loan Repayments		748	977	877	800	800
Reserves & Capital Purchases						
570-600-110	R&C - Purchase of Cap Asse	-	-	-	134,000	167,200
590-110-130	Transfer to Reserves - Rec C	1,229	26,573	-	-	-
Total Expenses		440,908	443,295	345,826	538,190	547,400
Surplus (Deficit) by Cost Centre		(435,908)	(142,786)	(54,213)	(58,860)	(87,220)

TOWN OF SHELLBROOK

Pool

		2023	2024	2025	2025	2026
		YTD	YTD	YTD	Budget	Budget
Revenue						
Reserves:						
490-100-120	Transfer from Reserves - P	7,000	75,000	-	-	30,000
		7,000	75,000	-	-	30,000
Fees and Charges:						
420-520-300	F&C - Rec Program Fees - F	9,452	19,617	11,566	20,000	20,000
420-520-305	F&C - Rec Program Fees - F	2,150	1,907	1,269	2,000	2,000
420-520-310	F&C - Rec Program Fees - S	40,870	42,913	48,097	45,000	46,500
420-520-320	F&C - Rec Program Fees - F	10,798	4,100	1,204	4,500	4,000
420-520-325	F&C - Rec Program Fees - P	3,506	2,322	3,543	4,200	4,000
420-520-330	F&C - Rec Program Fees - I	1,248	3,452	4,332	2,500	4,500
480-150-100	F&C - Donations - Pool	2,315	1,012	21,694	50,000	25,000
480-150-150	F&C - Fundraising - Pool	-	53,000	30,787	-	-
Total Fees and Charges		70,338	128,325	122,492	128,200	106,000
Grants - Conditional:						
450-105-100	Unconditional Provincial G	900	300	600	-	-
450-115-110	Unconditional - Local Gran	2,075	2,403	1,500	2,240	2,300
450-230-105	Conditional - Federal - Stu	-	17,010	8,245	6,225	8,000
450-320-105	Conditional - Prov - Studer	-	-	-	-	-
Total Grants		2,975	19,713	10,345	8,465	10,300
Total Revenue		80,313	223,038	132,837	136,665	146,300
Expenses						
Wages and Benefits:						
570-110-140	R&C - Salaries - Swimming	82,021	129,038	118,399	115,000	118,450
570-120-140	R&C - Benefits - Swimming	7,290	16,204	15,930	18,000	18,540
Total Wages and Benefits		89,311	145,242	134,330	133,000	136,990
Utilities:						
570-300-130	R&C - Utility - Heat - Swim	5,741	6,837	5,036	7,000	7,000
570-310-130	R&C - Utility - Power - Swi	4,205	6,632	2,708	7,000	7,350
570-320-130	R&C - Utility - Water - Swir	1,087	4,372	6,057	4,400	4,400
570-330-130	R&C - Utility - Telephone -	1,128	1,362	1,204	1,400	1,000
Total Utilities		12,160	19,203	15,006	19,800	19,750
Professional/Contractual Services:						
570-900-135	R&C Other Contractual Ser	206	-	(1,833)	-	-
Total Professional/Contractual Services		206	-	(1,833)	-	-
Maintenance, Materials, and Supplies:						
570-230-130	R&C - Cont. - Insurance - P	1,293	1,394	1,491	450	1,550
570-250-120	R&C - Cont. - Conf. Fees/Ti	1,539	728	1,172	1,500	1,300
570-250-140	R&C - Cont. - Membership	842	967	261	900	900
570-420-115	R&C - Office Supplies - Poc	1,500	2,324	2,503	2,500	2,500
570-420-130	R&C - Supplies - Swimming	6,945	7,338	3,275	7,500	5,000
570-420-132	R&C - Supplies - Chemicals	8,858	12,951	18,210	13,500	19,000
570-420-133	R&C - Supplies (Field of Dr	-	29,649	9,318	20,000	1,000
570-430-130	R&C - Bldg Mat/Supply - S	16,492	10,810	6,870	10,500	8,000
Total Maintenance, Materials, and Supplies		37,469	66,161	43,101	56,850	39,250

TOWN OF SHELLBROOK

Pool

Amortization:

570-700-115	R&C Amortization - Pool	-	3,528	-	-	-
Total Amortization		-	3,528.32	-	-	-

Interest & Loan Repayments:

570-700-130	R&C - Interest & Bank Cha	453	434	935	600	600
Total Interest & Loan Repayments		453	434	935	600	600

Reserves & Capital Purchases

570-600-120	R&C - Purchase of Cap Ass	-	-	-	-	30,000
590-110-140	Transfer to Reserves - Poo	45,483	54,116	25,767	15,000	15,000

Total Expenses

185,083	288,684	217,305	225,250	241,590
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Surplus (Deficit) by Cost Centre

(104,770)	(65,646)	(84,468)	(88,585)	(95,290)
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TOWN OF SHELLBROOK
Parks, Campground, Sportsgrounds, etc

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenue					
490-100-125 Transfer from Reserves - Park, CG & !	-	-	6,565	10,000	
Total Transfers from Reserves	-	-	6,565	10,000	-
Fees and Charges:					
420-500-800 F&C - Rec Fees - Trailer Park/Campgr	19,149	20,685	24,901	21,000	25,500
420-500-850 F&C - Rec Fees - SG Private Rentals	-	-	1,483	500	1,000
420-500-900 F&C - Rec Fees - Sportsgrounds	2,890	3,470	3,098	3,500	3,000
420-520-296 F&C - Rec Program - Wage Recovery	4,000	4,000	9,000	4,000	4,000
480-150-110 F&C - Donations - CG/SG & Parks	1,000	1,000	16,667	3,100	1,000
Total Fees and Charges	1,000	29,155	55,149	32,100	34,500
Grants					
450-240-105 Conditional - Federal - Student Emp	-	3,910	-	-	4,000
450-400-050 Conditional - SPRA	-	-	-	-	-
Total Grants - Conditional	-	3,910	-	-	4,000
Total Revenues	1,000	33,064	61,714	42,100	38,500
Expenses					
Wages and Benefits:					
570-110-160 R&C - Salaries - Parks	7,527	47,421	38,437	50,000	50,000
570-120-170 R&C - Benefits - Parks	4,300	1,017	8,445	12,000	12,000
Total Wages and Benefits	11,827	48,438	46,882	62,000	62,000
Professional/Contractual Services:					
570-270-100 R&C - Cont. - Contracted Maint. - Par	991	494	218	5,000	1,000
Total Professional/Contractual Services	991	494	218	5,000	1,000
Utilities:					
570-300-160 R&C - Utility - Heat - Parks, CG & SG	728	699	660	730	700
570-310-160 R&C - Utility - Power - Parks, CG & SG	5,691	5,267	11,353	5,700	6,000
570-320-170 R&C - Utility - Water - Parks, CG & SG	-	-	-	-	-
570-330-160 R&C - Utility - Telephone -Tourist Bo	720	672	490	800	800
Total Utilities	7,139	6,638	12,502	7,230	7,500
Maintenance, Materials, and Supplies:					
570-230-135 R&C - Cont. - Insurance - Parks, CG &	2,178	6,382	6,652	6,650	7,000
570-250-115 R&C - Cont. - Conf. Fees/Train - Parks	1,450	1,210	184	1,200	1,200
570-280-100 R&C - Cont. - Contract Equip. Rprs Pa	-	-	-	-	-
570-285-135 R&C - Cont. - Building Maintenance F	2,526	1,902	19,864	10,000	10,000
570-420-145 R&C - Supplies (includes fuel/oil) Par	9,126	8,300	2,144	8,300	8,300
570-430-135 R&C - Small Tools & Equip. - Parks/C	16,042	3,145	12,058	18,080	20,000
570-430-170 R&C - Bldg Mat/Supply - Parks/CG/S	1,401	4,132	1,507	5,000	24,000
Total Maintenance, Materials, and Supplies	32,723	25,072	42,409	49,230	70,500
Amortization:					
570-700-140 R&C - Amortization Expense - Camp	-	3,885	-	-	-
570-700-145 R&C - Amortization - Sports Grounds	-	804	-	-	-
	-	4,688	-	-	-
Interest & Loan Repayments:					

TOWN OF SHELLBROOK
Parks, Campground, Sportsgrounds, etc

570-700-135 R&C - Interest & Bank Charges - Cam	60	31	376	250	100
Total Interest & Bank Charges	60.00	31.07	376	250	100
570-600-140 R&C - Purchase of Cap Assets - Parks	-	-	-	10,000	3,000
590-100-135 Transfer to Reserves - Parks, CG & SC	(7,835)	-	-	-	5,000
Total Expenses	44,904	85,360	102,386	133,710	149,100
Surplus (Deficit) by Cost Centre	(43,904)	(52,296)	(40,672)	(91,610)	(110,600)

TOWN OF SHELLBROOK
S-Cape

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Fees and Charges:					
420-510-800 F&C - Rec Fees - Playground Prog Fees	11,130	12,050	13,370	16,760	16,800
Total Fees and Charges	11,130	12,050	13,370	16,760	16,800
Grants - Conditional:					
450-115-115 Unconditional Local Grants - PG Program	800	900	1,500	2,240	3,000
450-230-115 Conditional - Federal - Student Emp	-	3,976	-	4,200	5,000
450-305-100 Conditional - Prov - CIF	5,000	-	7,500	7,500	7,500
450-320-110 Conditional - Provincial - Student Emp	-	-	-	-	-
Total Grants - Conditional	5,800	4,876	9,000	13,940	15,500
Total Revenues	16,930	16,926	22,370	30,700	32,300
Expenses					
Wages and Benefits:					
570-110-170 R&C - Salaries - Playground Program	14,183	14,703	23,418	17,000	17,510
570-120-180 R&C - Benefits - Playground Program	837	1,177	1,082	2,000	2,060
Total Wages and Benefits	15,020	15,880	24,500	19,000	19,570
Maintenance, Materials, and Supplies:					
570-420-195 R&C - Program Supplies - Playground Prog	2,451	1,898	1,297	7,500	3,000
Total Maintenance, Materials, and Supplies	2,451	1,898	1,297	7,500	3,000
Total Expenses	17,472	17,778	25,797	26,500	22,570
Surplus (Deficit) by Cost Centre	(542)	(852)	(3,427)	4,200	9,730

TOWN OF SHELLBROOK

Culture Summary

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Transfer from Res	-	-	-	10,000	15,000
Fees and Charges	31,529	38,157	16,921	19,930	20,800
Grants	600	2,174	-	2,025	2,500
Total Revenues	32,129	40,331	16,921	31,955	38,300
Expenses					
Wages and Benefi	47,230	50,698	40,551	53,960	55,315
Professional/Cont	12,830	5,352	6,544	27,050	41,000
Utilities	17,763	16,993	13,645	9,440	12,020
Maintenance, Ma	79,449	53,679	42,420	46,910	46,600
Grants and Contri	31,479	38,205	38,445	39,000	39,000
Amortization	-	7,181	-	-	-
Transfer to Reser	3,350	3,750	-	10,000	10,000
Total Expenses	192,100	175,859	141,605	186,360	203,935
Surplus (Deficit) by	(159,972)	(135,528)	(124,684)	(154,405)	(165,635)

2023 Budget

9.26% Based on taxes

4.72% Based on fees & charges

2024 Budget

Based on taxes

Based on fees & charges

TOWN OF SHELLBROOK

Theatre

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Fees and Charges:					
420-520-400 F&C - Rec Program Fees - Theatre	2,800	8,120	3,041	5,000	5,000
Total Fees and Charges	2,800	8,120	3,041	5,000	5,000
Total Revenues	2,800	8,120	3,041	5,000	5,000
Expenses					
Wages and Benefits:					
570-110-175 R&C - Salaries - Theatre	3,241	3,255	3,200	3,200	3,296
570-120-155 R&C - Benefits - Theatre	729	742	706	960	989
Total Wages and Benefits	3,970	3,997	3,906	4,160	4,285
Professional/Contractual Services:					
570-270-120 R&C - Cont. - Contracted Maint. -	750	950	-	1,000	1,000
Total Professional/Contractual Services	750	950	-	1,000	1,000
Utilities:					
570-310-140 R&C - Utility - Power - Theatre	2,223	2,719	2,700	2,500	2,700
570-300-140 R&C - Utility - Heat - Theatre	4,580	5,005	5,483	3,600	5,500
570-320-140 R&C - Utility - Water - Theatre	1,016	1,259	1,787	1,300	1,800
570-330-140 R&C - Utility - Phone/Internet - Tr	-	977	1,242	1,020	1,000
Total Utilities	7,819	9,960	11,212	8,420	11,000
Maintenance, Materials, and Supplies:					
570-230-120 R&C - Cont. - Insurance - Theatre	1,538	1,666	1,768	1,770	1,850
570-240-130 R&C - Cont. - Memberships/Sub -	199	235	725	250	250
570-420-140 R&C - Supplies - Theatre	759	410	16	1,100	1,000
570-430-140 R&C - Bldg Mat/Supply - Theatre	445	2,537	18	500	500
Total Maintenance, Materials, and Supplies	2,941	4,849	2,527	3,620	3,600
Amortization:					
570-700-125 R&C Amortization - Theatre	-	2,386	-	-	-
Total Amortization	-	2,386	-	-	-
Total Expenses	15,480	22,142	17,645	17,200	19,885
Surplus (Deficit) by Cost Centre	(12,680)	(14,022)	(14,604)	(12,200)	(14,885)

TOWN OF SHELLBROOK
Other Rec Culture Services

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Fees and Charges:					
420-520-500 F&C - Recreation - Misc. Progra	4,120	2,682	120	3,880	3,000
Total Fees and Charges	4,120	2,682	120	3,880	3,000
Grants:					
450-430-100 Conditional - SPRA	600	-	-	-	-
450-115-120 Unconditional Grants-SK Lotter	-	-	-	-	-
Total Grants - Conditional	600	-	-	-	-
Total Revenue	4,720	2,682	120	3,880	3,000
Expenses					
Professional/Contractual Servic	-	-	-	-	-
Total Professional/Contractual Services	-	-	-	-	-
Utilities:					
570-320-160 R&C - Utility - Water - GC	1,002	1,216	2,433	1,020	1,020
Total Utilities	1,002	1,216	2,433	1,020	1,020
Maintenance, Materials, and Supplies:					
570-230-150 R&C - Cont. - Insurance - Libran	2,829	2,690	2,855	2,890	3,000
570-290-108 R&C - Cont. - Library Lease	36,884	36,884	37,038	37,000	37,000
570-420-185 R&C - General Programming - (15,896	2,069	-	3,400	3,000
570-900-140 R&C - Other - Rent - School	-	-	-	-	-
Total Maintenance, Materials, and Supplies	55,609	41,644	39,892	43,290	43,000
Grants and Contributions:					
570-290-100 R&C - Cont. - Grant/Donation	31,479	38,205	38,445	39,000	39,000
Total Grants and Contributions	31,479	38,205	38,445	39,000	39,000
Reserves					
570-110-210 Transfer to Reserves - Golf Cou	-	-	-	10,000	10,000
Total Expenses	88,090	81,065	80,770	93,310	93,020
Surplus (Deficit) by Cost Centre	(83,370)	(78,383)	(80,650)	(89,430)	(90,020)

TOWN OF SHELLBROOK

Cemetery

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Reserves					
490-100-130	-	-	-	10,000	15,000
Transfer from Reserves - Cer					
Total Transfer from Reserves	-	-	-	10,000	15,000
Fees and Charges:					
420-600-100	875	2,550	3,800	3,500	3,300
F&C - Cemetery Plot Sales					
420-600-105	800	8,855	7,160	5,000	7,000
F&C - Open/Close - Cemeter					
420-700-100	1,400	700	800	950	900
F&C - Licenses & Permits - C					
420-700-220	2,900	3,300	2,000	1,600	1,600
F&C - Licenses - Other - Perp					
480-150-130	-	-	-	-	-
F&C - Donations - Cemetery					
Total Fees and Charges	5,975	15,405	13,760	11,050	12,800
Grants					
450-240-110	-	2,174	-	2,025	2,500
Conditonal - Federal - Studer					
Total Grants	-	2,174	-	2,025	2,500
Total Revenues	5,975	17,579	13,760	23,075	30,300
Expenses					
Wages and Benefits:					
550-110-110	35,180	37,272	30,978	41,000	42,230
H&W - Salaries - Cemetery					
550-120-110	6,449	6,892	5,668	8,800	8,800
H&W - Benefits - Cemetery					
Total Wages and Benefits	41,629	44,164	36,645	49,800	51,030
Professional/Contractual Services:					
550-200-110	4,430	1,563	6,544	26,050	40,000
H&W - Cont. - Cemetery Mai					
Total Professional/Contractual Services	4,430	1,563	6,544	26,050	40,000
Amortization:					
550-600-699	-	139	-	-	-
EH - Amortization					
	-	139.48	-	-	-
590-110-150	3,350	3,750	-	-	-
Transfer to Reserves - Cemeter					
Total Expenses	49,409	49,617	43,190	75,850	91,030
Surplus (Deficit) by Cost Centre	(43,434)	(32,039)	(29,430)	(52,775)	(60,730)

TOWN OF SHELLBROOK

Recycle Garbage

		2023	2024	2025	2025	2026
		YTD	YTD	YTD	Budget	Budget
Revenues						
490-100-140	Transfer from Reserves - Rec & G	-	-	-	-	-
Fees and Charges:						
420-850-110	F&C - Compost Fees	575	225	350	300	300
420-850-120	F&C - Waste Collection Fees	67,110	66,404	65,981	71,000	68,000
420-850-130	F&C - Recycle Collection Fees	45,228	45,219	45,494	55,000	46,350
420-850-135	F&C - MMSW Rebate	30,479	26,160	44,236	27,000	40,000
420-850-140	F&C - Interest Charges - Waste/R	561	428	434	430	500
	Total Fees and Charges	143,953	138,436	156,496	153,730	155,150
Total Revenues		143,953	138,436	156,496	153,730	155,150
Expenses						
Wages and Benefits:						
540-110-110	EH - Salaries	6,809	10,680	10,858	11,000	11,330
540-120-110	EH - Benefits	1,466	2,332	2,480	2,640	2,719
	Total Wages and Benefits	8,276	13,012	13,338	13,640	14,049
Professional/Contractual Services:						
540-200-110	EH - Cont. - Waste Collection/Dis	61,734	61,975	78,601	63,000	62,000
540-200-120	EH - Recycle Collection/Disposal	53,482	52,234	47,088	55,000	48,000
	Total Professional/Contractual Services	115,215	114,208	125,690	118,000	110,000
Maintenance, Materials, and Supplies:						
540-210-300	EH - Cont. - Advert & Promo - Ga	-	-	-	-	-
540-410-100	EH - Maint. - Small Tools & Equip	30	-	-	-	1,000
	Total Maintenance, Materials, and Supplies	30	-	-	-	1,000
590-110-155	Transfer to Reserves - Gar/Rec	-	-	-	-	-
Total Expenses		123,521	127,221	139,028	131,640	125,049
Surplus (Deficit) by Cost Centre		20,431	11,215	17,468	22,090	30,101

TOWN OF SHELLBROOK

PW Summary

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Transfer from Reserves	308,812	335,743	198,062	403,000	1,436,000
Fees and Charges	858,011	988,646	1,301,634	1,445,390	1,331,157
Grants	-	3,910	-	2,025	2,500
Total Revenues	1,166,823	1,328,298	1,499,696	1,850,415	2,769,657
Expenses					
Wages and Benefits	654,816	714,566	743,738	776,530	747,407
Professional/Contractual Servi	86,140	123,901	107,486	215,000	80,000
Utilities	170,384	181,752	172,532	185,110	180,650
Maintenance, Materials, and S	356,774	391,561	425,983	622,070	558,701
Amortization	442,978	462,835	-	-	-
Interest & Bank Charges	56,997	86,135	166,832	75,000	203,500
Other	-	23	47	1,300	1,300
Loan Repayment	-	-	314,639	390,000	498,000
Capital	-	(0)	192,960	205,000	1,207,500
Transfer to Reserves	302,152	422,777	526,451	681,200	681,600
Total Expenses	2,070,242	2,383,549	2,650,668	3,151,210	4,158,658
Surplus (Deficit) by Cost Centre	(903,419)	(1,055,251)	(1,150,972)	(1,300,795)	(1,389,002)

TOWN OF SHELLBROOK

PW Administration

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenue					
Reserves					
490-100-115 Transfer from Reserves - PW	-	-	-	-	-
Total Transfer from Reserves	-	-	-	-	-
Fees and Charges:					
420-100-100 F&C - Custom Work - PW	8,146	-	638	4,300	4000
420-200-600 F&C - Sale of Supplies & Equip - PW	3,572	240	500	100	500
420-300-110 F&C - Rentals - Equipment	-	-	-	50	100
Total Fees and Charges	11,719	240	1,138	4,450	4,600
Total Revenues	11,719	240	1,138	4,450	4,600
Expenses					
Wages and Benefits:					
535-110-120 TS - Const. - Salaries - PW Admin	74,577	75,798	77,959	82,950	85,439
535-120-121 TS - Const. - Benefits	18,378	16,497	14,293	19,910	20,507
Total Wages and Benefits	92,955	92,295	92,252	102,860	105,946
Utilities:					
535-300-110 TS - Const. - Utility - Heat - Shop	5,247	5,796	4,493	5,300	5,300
535-300-120 TS - Const. - Utility - Power - Shop	7,407	5,106	6,464	7,400	7,000
535-300-140 TS - Const. - Utility - Telephone - Shop	4,392	4,839	3,745	4,400	5,000
Total Utilities	17,047	15,742	14,702	17,100	17,300
Maintenance, Materials, and Supplies:					
535-230-100 TS - Const. - Insurance - General - Shop	1,109	4,082	3,675	5,510	5,675
535-240-100 TS - Const. - Advertising - PW	-	-	-	500	500
535-250-105 TS - Const. - Conference Fees/Training PV	1,302	3,733	1,200	3,800	3,000
535-410-100 TS - Const. - Shop Supply & Small Tools	17,374	24,564	25,278	18,000	24,000
535-410-120 TS - Const. - Shop Supplies	3,092	260	-	-	-
535-490-110 TS - Const. - Office Equipment Maint.	269	605	825	1,000	1,000
535-490-120 TS - Const. - PW Discretionary Fund	2,472	2,979	2,145	10,000	10,000
Total Maintenance, Materials, and Supplies	25,618	36,223	33,122	38,810	44,175
Amortization:					
535-600-696 TS - Amortization - Shop	-	5,716	-	-	-
	-	5,716	-	-	-
Other:					
535-250-100 TS - Const. - Travel, Meal & Sub. - PW	-	23	47	300	300
Total Other	-	23	47	300	300
590-110-145 Transfer to Reserves - PW	7,528	7,021	-	-	-
Total Expenses	143,148	157,020	140,122	159,070	167,721
Surplus (Deficit) by Cost Centre	(131,429)	(156,780)	(138,985)	(154,620)	(163,121)

TOWN OF SHELLBROOK

Shop Yard Maint.

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
490-100-155 Transfer from Reserves - S	-	137,681	-		
Other Revenues	-	137,681	-	-	-
Expenses					
Wages and Benefits:					
535-110-130 TS - Const. - Salaries - Sho	58,859	70,132	71,509	66,600	68,598
535-130-130 TS - Const. - Benefits - Sho	11,349	12,668	16,305	15,980	16,459
Total Wages and Benefits	70,208	82,800	87,814	82,580	85,057
Utilities					
535-300-150 TS - Const. - Utility - Garba	-	605	871	-	-
Total Utilities	-	605	871	-	-
Maintenance, Materials, and Supplies:					
535-400-150 TS - Const. - Maint. Buildir	1,376	4,342	25,365	99,000	-
Total Maintenance, Materials & Supplies	1,376	4,342	25,365	99,000	-
Capital					
535-600-120 TS - Const. - Pur of Cap As:	-	(0)	151,090	-	-
	-	(0)	151,090	-	-
590-110-210 Transfer to Reserves - Buil	28,624	-	-	-	
Total Expenses	100,208	87,746	265,139	181,580	85,057
Surplus (Deficit) by Cost Centre	(100,208)	49,935	(265,139)	(181,580)	(85,057)

TOWN OF SHELLBROOK
Streets Storm Sewer

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenue					
Reserves					
490-100-150 Transfer from Reserves - Streets & Storm	-	-	-		
Total Transfers from Reserves	-	-	-	-	-
Fees and Charges:					
420-200-10 F&C - Sale of Gravel	-	1,013	560	-	-
Total Fees and Charges	-	1,013	560	-	-
Total Revenues	-	1,013	560	-	-
Expenses					
Wages and Benefits:					
535-110-140 TS - Const. - Salaries - Streets	92,482	137,199	139,114	118,120	121,664
535-140-140 TS - Const. - Benefits - Streets	21,255	29,162	31,215	28,350	29,200
Total Wages and Benefits	113,738	166,361	170,328	146,470	150,864
Professional/Contractual Services:					
535-210-110 TS - Const. - Contract - Streets & Roads	34,062	10,991	9,976	50,000	-
Total Professional/Contractual Services	34,062	10,991	9,976	50,000	-
Utilities:					
535-430-130 TS - Const. - Street Lights	48,739	49,859	48,725	50,000	50,000
Total Utilities	48,739	49,859	48,725	50,000	50,000
Maintenance, Materials, and Supplies:					
535-400-155 TS - Const. - Maint. Supplies - Streets	2,017	93	3,120	8,000	8,000
535-440-100 TS - Const. - Gravel/Sand	10,020	7,314	918	65,000	75,000
535-460-100 TS - Const. - Asphalt/Surfacing Material	-	49,045	33,502	61,000	65,000
535-460-110 TS - Const. - Dust Control	14,543	10,663	19,566	15,000	20,000
535-480-100 TS - Const. - Traffic Signs/Signals/Mark	(2,156)	8,110	-	6,000	5,000
Total Maintenance, Materials and Supplies	24,425	75,224	57,106	155,000	173,000
Amortization:					
535-600-699 TS - Const. - Amortization Expense	96,683	-	-	-	-
Total Amortization	96,683	-	-	-	-
Capital & Reserves:					
535-600-125 TS - Const. - Purchase of Cap Asset	-	-	-		7,500
Total Capital	-	-	-	-	7,500
590-110-195 Transfer to Reserves - Streets/Storm Swr	126,000	226,000	-	100,000	100,000
Total Expenses	443,646	528,434	286,136	501,470	481,364
Surplus (Deficit) by Cost Centre	(443,646)	(527,422)	(285,575)	(501,470)	(481,364)

TOWN OF SHELLBROOK
Mowing Snow Removal

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Fees and Charges:					
420-100-120 F&C - Custom Work - M	11,225	10,916	9,909	10,000	10000
Total Fees and Charges	11,225	10,916	9,909	10,000	10,000
Grants					
450-240-105 Conditional - Federal -	-	3,910	-	2,025	2500
Total Grants - Conditional	-	3,910	-	2,025	2,500
Total Revenues	11,225	14,826	9,909	12,025	12,500
Expenses					
Wages and Benefits:					
535-110-150 TS - Const. - Salaries - I	114,226	96,465	88,752	137,860	95,000
535-150-150 TS - Const. - Benefits -	23,794	21,980	21,308	33,090	21,600
Total Wages and Benefits	138,020	118,445	110,060	170,950	116,600
Utilities:					
535-300-145 TS - Const.-Utility -Cell	780	455	515	700	500
Total Utilities	780	455	515	700	500
Professional/Contractual Services:					
535-210-140 TS - Const. - Contract -	-	-	-	-	-
Total Professional/Contractual Servic	-	-	-	-	-
Maintenance, Materials, and Supplies:					
535-400-160 TS - Const. - Supplies -	505	1,464	1,121	2,100	2,000
535-400-165 TS - Const. - Other Sup	-	-	-	-	-
535-290-100 TS - Maint. - Equipmen	10,630	7,117	26,482	10,000	10,000
535-425-110 TS - Maint. - Oil & Gas	10,000	1,619	665	10,000	10,000
Total Maintenance, Materials, and St	21,135	10,199	28,267	22,100	22,000
Total Expenses	159,935	129,099	138,842	193,750	139,100
Surplus (Deficit) by Cost Centre	(148,710)	(114,273)	(128,932)	(181,725)	(126,600)

TOWN OF SHELLBROOK

Transportation

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenue					
Transfer from Reserves:					
490-100-160 Transfer from Reserves - Tran	-	-	-	45,000	75,000
Total Transfers from Reserves	-	-	-	45,000	75,000
Fees and Charges					
460-500-110 TS - Gain/Loss on Sale of TCA	-	-	-	-	-
Total Fees & Charges	-	-	-	-	-
Total Revenues	-	-	-	45,000	75,000
Expenses					
Wages and Benefits:					
530-110-130 TS - Maint. - Salaries - Transp	52,880	52,532	62,158	55,120	58,000
530-130-130 TS - Maint. - Benefits - Transp	11,705	12,907	13,627	13,230	13,500
Total Wages and Benefits	64,585	65,439	75,785	68,350	71,500
Professional/Contractual Services:					
530-290-100 TS - Maint. - Equipment R&M	-	-	-	-	-
Total Professional/Contractual Services	-	-	-	-	-
Maintenance, Materials, and Supplies:					
530-260-100 TS - Maint. - Insurance/Vehicl	4,393	21,697	19,975	22,000	23,100
530-290-101 TS - Maint. - Repairs - Veh/Eq	57,540	57,239	55,718	58,000	60,900
530-400-110 TS - Maint. - Materials & Supp	799	8,633	6,946	8,500	8,925
530-425-110 TS - Maint. - Oil & Gas	30,739	34,790	22,492	34,820	35,000
530-490-106 TS - Property & Liability Ins. -	23,646	9,864	11,124	8,930	9,377
Total Maintenance, Materials, and Supplie	117,118	132,224	116,255	132,250	137,302
Amortization:					
530-600-699 TS - Amortization - Equipmen	-	92,491	-	-	-
	-	92,491	-	-	-
Interest & Loan Payments:					
535-700-110 TS - Const. - Interest	-	-	-	-	-
Total Interest	-	-	-	-	-
Capital:					
535-600-140 TS - Const. - Pur of Cap Assets	-	-	41,870	45,000	50,000
Total	-	-	41,870	45,000	50,000
590-110-170 Transfer to Reserves - Transp	40,000	40,000	-	40,000	40,000
Total Expenses	221,703	330,154	233,910	285,600	298,802
Surplus (Deficit) by Cost Centre	(221,703)	(330,154)	(233,910)	(240,600)	(223,802)

TOWN OF SHELLBROOK
Water Wastewater Summary

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenue					
Reserves					
Transfer from Reserves - Water &	-	-	-	20,000	1,100,000
Transfer from Reserves - Sewer &	308,812	198,062	198,062	338,000	261,000
	-	-	-	20,000	1,361,000
Fees and Charges:					
Water - Water Sales	351,377	315,294	103,270	187,060	106,000
Water - Custom Work	400	800	300	500	500
Water - Meter Sales	263	-	475	-	-
Water - Service Charges	103,154	79,014	-	-	340,000
Water - Capital Project					448,000
Water - Sale of Supplies	144	145	1,376	150	150
Water - Interest Charges	5,003	4,283	6,286	5,000	5,000
Sewer - Charges	269,147	240,899	61,491	112,240	63,000
Sewer - Service Fees					262,000
Sewer - Interest Charges	2,426	2,325	3,040	3,830	3,907
Sewer - Infrastructure Renewal C	103,154	96,276	87,476	87,600	88,000
	835,068	739,036	263,716	396,380	1,316,557
Grants					
Conditional - Prov - MEEP	-	-	-	-	-
Total Grants	-	-	-	-	-
Total Revenues	835,068	739,036	263,716	416,380	2,677,557
Expenses					
Wages and Benefits:					-
Salaries	145,620	163,568	171,562	165,580	176,507
Benefits	29,691	25,658	35,937	39,740	40,932
Total Wages and Benefits	175,311	189,226	207,499	205,320	217,440
Professional/Contractual Services:					
Cont. Repairs	52,077	112,910	97,511	165,000	80,000
Total Professional/Contractual	52,077	112,910	97,511	165,000	80,000
Utilities:					
UT - Water - Heat	9,980	14,877	13,390	15,500	12,500
UT - Water - Power	91,416	98,250	92,801	99,460	98,000
UT - Water - Telephone	2,423	1,964	1,528	2,350	2,350
Total Utilities	103,819	115,092	107,720	117,310	112,850
Maintenance, Materials, and Supplies:					
UT - Water - Insurance - General	10,017	15,137	13,876	13,890	14,669
UT - Water - Memberships/Subsc	3,446	4,398	3,794	4,600	4,600
UT - Water - Conference Fees/Tr	3,969	726	1,034	3,000	3,000
UT - Water - Vehicle - Insurance	1,308	1,500	761	3,500	3,500
UT - Water - Vehicle Repairs & M	1,308	366	761	1,500	1,530
UT - Water - Vehicle - Oil & Gas	2,046	1,954	2,154	2,400	2,436
UT - Water - Laboratory Testing	9,551	10,309	11,721	11,020	13,000
UT - Water - Postage	3,000	3,195	5,357	4,500	4,590
UT - Water - Office Supplies	5,019	5,375	7,500	7,500	7,650
UT - Water-Building Maint. Mat&	15,380	2,820	28,276	35,000	35,000
UT - Water - Shop Supplies	6,560	23,248	16,017	23,000	20,450

TOWN OF SHELLBROOK
Water Wastewater Summary

UT - Water - Small Tools & Equip	12,106	-	-	-	-
UT - Water - Chemicals	93,391	64,321	74,618	65,000	71,800
Total Maintenance, Materials, & Repairs	167,102	133,350	165,869	174,910	182,225
Amortization:					
UT - Water - Amortization Expense	346,296	364,628	-	-	-
Total Amortization	346,296	364,628	-	-	-
Other Expenses					
UT - Water - Travel, Meals & Sub	-	-	-	1,000	1,000
Total Other	-	-	-	1,000	1,000
Interest on Loan Repayments:					
Interest	56,997	86,135	166,832	75,000	203,500
Total Interest	56,997	86,135	166,832	75,000	203,500
Loan Payments					
UT - Sewer - WWTP Loan Pymnt	-	-	314,639	390,000	498,000
Total Loan Payments	-	-	314,639	390,000	498,000
Capital Expenses					
UT - Water - Pur of Cap Assets - In	-	-	200,576	160,000	1,150,000
Total Capital Purchases	-	-	200,576	160,000	1,150,000
Transfer to Reserves - Water & W	100,000	149,756	526,451	541,200	541,600
Total Expenses	1,001,602	1,151,095	1,586,519	1,829,740	2,986,614
Surplus (Deficit) by Cost Centre	(166,534)	(412,060)	(1,322,804)	(1,413,360)	(309,058)

TOWN OF SHELLBROOK

Water

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenue					
Reserves					
490-100-170 Transfer from Reserves - Water &	-	-	-	20,000	1,100,000
Total Transfers from Reserves	-	-	-	20,000	1,100,000
Fees and Charges:					
440-110-100 Water - Water Sales	351,377	315,294	103,270	187,060	106,000
440-110-110 Water - Service Fees	-	65,261	333,590	339,890	340,000
440-110-120 Water - Capital Projects	-	109,756	438,975	438,000	448,000
440-120-200 Water - Custom Work	400	800	300	500	500
440-130-100 Water - Meter Sales	263	-	475	-	-
440-140-200 Water - Infrastructure Renewal C	103,154	79,014	-	-	-
440-140-300 Water - Sale of Supplies	144	145	1,376	150	150
440-160-500 Water - Interest Charges	5,003	4,283	6,286	5,000	5,000
Total Fees and Charges	460,341	574,553	884,272	970,600	899,650
Grants - Conditional:					
450-300-100 Conditional - Prov - MEEP	-	-	-	-	-
Total Grants	-	-	-	-	-
Total Revenues	460,341	574,553	884,272	990,600	1,999,650
Expenses					
Wages and Benefits:					
580-110-110 UT - Water - Salaries	67,872	81,787	85,786	80,000	88,360
580-120-111 UT - Water - Benefits	15,943	11,793	18,001	19,200	19,776
Total Wages and Benefits	83,815	93,580	103,788	99,200	108,136
Professional/Contractual Services:					
580-285-140 UT - Water - Cont. Repairs - W.T.	4,743	-	-	-	-
580-285-150 UT - Water - Cont. Repairs - Line	11,400	19,643	36,352	85,000	20,000
Total Professional/Contractual Services	16,143	19,643	36,352	85,000	20,000
Utilities:					
580-300-110 UT - Water - Heat	-	2,214	2,097	1,500	1,500
580-300-120 UT - Water - Power	26,081	25,520	25,677	24,460	26,000
580-300-140 UT - Water - Telephone	1,937	1,324	1,042	1,650	1,650
Total Utilities	28,018	29,058	28,816	27,610	29,150
Maintenance, Materials, and Supplies:					
580-240-100 UT - Water - Insurance - General	2,582	2,803	2,966	2,970	3,119
580-250-100 UT - Water - Memberships/Subsc	3,446	4,398	3,794	4,600	4,600
580-260-100 UT - Water - Conference Fees/Tr.	3,349	451	1,034	1,500	1,500
580-285-120 UT - Water - Vehicle - Insurance	476	500	761	2,500	2,500
580-285-125 UT - Water - Vehicle Repairs & M	832	139	-	1,000	1,030
580-285-130 UT - Water - Vehicle - Oil & Gas	1,023	948	557	1,200	1,236
580-290-100 UT - Water - Laboratory Testing	7,542	8,612	10,705	9,000	11,000
580-400-110 UT - Water - Postage	3,000	1,487	2,833	3,000	3,090
580-410-100 UT - Water - Office Supplies	5,019	2,500	5,000	5,000	5,150
580-440-100 UT - Water - Shop Supplies	3,556	17,722	14,115	15,000	15,450
580-440-110 UT - Water - Small Tools & Equip	12,106	-	-	-	-
580-450-100 UT - Water - Chemicals	79,454	62,336	55,903	60,000	61,800
Total Maintenance, Materials, and Supplies	122,384	101,896	97,667	105,770	110,475

TOWN OF SHELLBROOK

Water

Amortization:

580-600-699	UT - Water - Amortization Expen	52,940	148,857	-	-	-
	Total Amortization	52,940	148,857	-	-	-

Other Expenses:

580-230-100	UT - Water - Travel, Meals & Sub	-	-	-	1,000	1,000
	Total Other	-	-	-	1,000	1,000

Purchase of Capital Assests

580-600-110	UT - Water - Pur of Cap Assets - I	-	-	7,000	20,000	1,100,000
	Total	-	-	7,000	20,000	1,100,000

Reserves:

590-110-175	Transfer to Reserves - Water & V	100,000	129,756	438,975	453,600	453,600
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Total Expenses

403,300	522,789	712,597	792,180	1,822,361
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Surplus (Deficit) by Cost Centre

57,041	51,763	171,676	198,420	177,290
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TOWN OF SHELLBROOK

Wastewater

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenue					
Reserves					
490-100-180 Transfer from Reserves - Sewer	308,812	198,062	198,062	338,000	261,000
Total Transfer from Reserves	308,812	198,062	198,062	338,000	261,000
Fees and Charges:					
440-220-100 Sewer - Charges	269,147	240,899	61,491	112,240	63,000
440-220-110 Sewer - Service Fees	-	63,438	254,307	256,670	262,000
440-240-500 Sewer - Interest Charges	2,426	2,325	3,040	3,830	3,907
440-290-900 Sewer - Infrastructure Renewal	103,154	96,276	87,476	87,600	88,000
Total Fees and Charges	374,727	402,937	406,315	460,340	416,907
Total Revenues	683,539	600,999	604,376	798,340	677,907
Expenses					
Wages and Benefits:					
585-110-110 UT - Sewer - Salaries	77,748	81,781	85,776	85,580	88,147
585-120-111 UT - Sewer - Benefits	13,748	13,865	17,936	20,540	21,156
Total Wages and Benefits	91,496	95,646	103,712	106,120	109,304
Professional/Contractual Services:					
585-280-100 UT - Sewer - Contracted Maint.	35,934	93,267	61,159	80,000	60,000
Total Professional/Contractual Services	35,934	93,267	61,159	80,000	60,000
Utilities:					
585-300-110 UT - Sewer - Heat	9,980	12,664	11,293	14,000	11,000
585-300-120 UT - Sewer - Power	65,335	72,730	67,125	75,000	72,000
585-300-140 UT - Sewer - Telephone	487	640	486	700	700
Total Utilities	75,801	86,034	78,904	89,700	83,700
Maintenance, Materials, and Supplies:					
585-240-100 UT - Sewer - Insurance - General	7,435	12,334	10,911	10,920	11,550
585-260-100 UT - Sewer - Conference Fees/Tr	620	276	-	1,500	1,500
585-285-125 UT - Sewer - Vehicle Insurance	832	1,000	-	1,000	1,000
585-285-120 UT - Sewer - Vehicle R&M	476	227	761	500	500
585-285-130 UT - Sewer - Vehicle Oil & Gas	1,023	1,006	1,597	1,200	1,200
585-290-100 UT - Sewer - Laboratory Testing	2,010	1,697	1,017	2,020	2,000
585-400-110 UT - Sewer - Stationary & Postag	-	1,708	2,523	1,500	1,500
585-410-100 UT - Sewer - Office Supplies	-	2,875	2,500	2,500	2,500
585-430-100 UT - Sewer - Building Maint. Mat	15,380	2,820	28,276	35,000	35,000
585-440-100 UT - Sewer - Shop Supplies	3,004	5,526	1,902	8,000	5,000
585-450-100 UT - Sewer - Chemicals	13,937	1,985	18,714	5,000	10,000
Total Maintenance, Materials, and Supplies	44,718	31,454	68,201	69,140	71,750
Amortization:					
585-600-299 UT - Sewer - Amortortization	293,355	215,770	-	-	-
Total Amortization	293,355	215,770	-	-	-
Interest on Loan Repayments:					
585-700-110 UT - Sewer - Interest	56,997	86,135	166,832	75,000	203,500
Total Interest on Loan Repayment	56,997	86,135	166,832	75,000	203,500
Loan Payments					

TOWN OF SHELLBROOK

Wastewater

585-700-115	UT - Sewer - WWTP Loan Pymnt	-	-	314,639	390,000	498,000
	Total Loan Payments	-	-	314,639	390,000	498,000
Capital Purchases & Reserves						
585-600-130	UT - Sewer - Pur of Cap Assets - I	-	-	193,576	140,000	50,000
	Total Capital	-	-	193,576	140,000	50,000
590-110-190	Transfer to Reserves - WW & W	-	20,000	87,476	87,600	88,000
Total Expenses		598,302	628,306	1,074,499	1,037,560	1,164,254
Surplus (Deficit) by Cost Centre		85,237	(27,307)	(470,122)	(239,220)	(486,347)

TOWN OF SHELLBROOK

Airstrip

	2023 YTD	2024 YTD	2025 YTD	2025 Budget	2026 Budget
Revenues					
Transfer from Reserves	-	-	-	-	-
Total Transfers from Reserves	-	-	-	-	-
Fees and Charges:					
420-200-900 F&C - Airport Lease Hangar	3,500	3,500	3,556	3,500	3,500
Total Fees and Charges	3,500	3,500	3,556	3,500	3,500
Grants - Capital:					
Provincial Government - Capital	-	-	-	-	-
Total Grants - Capital	-	-	-	-	-
Total Revenues	3,500	3,500	3,556	3,500	3,500
Expenses					
Professional/Contractual Services:					
530-490-100 TS - Maint. - Airstrip	800	-	1,200	-	1,500
Total Professional/Contractual Services	800	-	1,200	-	1,500
Utilities:					
530-490-110 Power - Airport	848	949	847	850	900
Total Utilities	848	949	847	850	900
Maintenance, Materials, and Supplies:					
530-490-100 TS - Maint. - Airstrip	800	-	1,200	1,580	1,600
530-490-105 TS - Property & Liability Insurance	700	706	758	760	800
Total Maintenance, Materials, and Supplies	1,500	706	1,958	2,340	2,400
Capital:					
Land Development	-	-	-	-	-
Total Capital	-	-	-	-	-
Total Expenses	3,148	1,655	4,005	3,190	4,800
Surplus (Deficit) by Cost Centre	352	1,845	(449)	310	(1,300)

TOWN OF SHELLBROOK

Land Development

		2023	2024	2025	2025	2026
		YTD	YTD	YTD	Budget	Budget
Revenues						
490-100-200	Transfer from Reserves - I	31,200	-	-	-	-
		31,200	-	-	-	-
Land Sales - Gain:						
420-200-800	F&C - Sale of Land	30,483	-	1	-	-
Total Land Sales - Gain		30,483	-	1	-	-
Grants - Conditional:						
450-200-150	Conditional - Federal - FC	31,480	-	-	-	-
		31,480	-	-	-	-
Total Revenues		93,163	-	1	-	-
Expenses						
Professional/Contractual Services:						
560-200-130	P&D - Cont. - Professiona	28,084	30,877	-	-	27,000
560-210-100	P&D - Cont. - Advertising	-	-	-	-	20,000
Total Professional/Contractual Services		28,084	30,877	-	-	47,000
Maintenance, Materials, and Supplies:						
560-200-140	P&D - Cont. - Land Develc	10,569	34,987	-	20,000	20,000
		10,569	34,987	-	20,000	20,000
Capital Purchases & Reserves						
590-110-205	Transfer to Reserves - P&	-	-	-	-	-
Total Transfer to Reserves		-	-	-	-	-
Total Expenses		38,653	65,864	-	20,000	67,000
Surplus (Deficit) by Cost Centre		54,510	(65,864)	1	(20,000)	(67,000)